

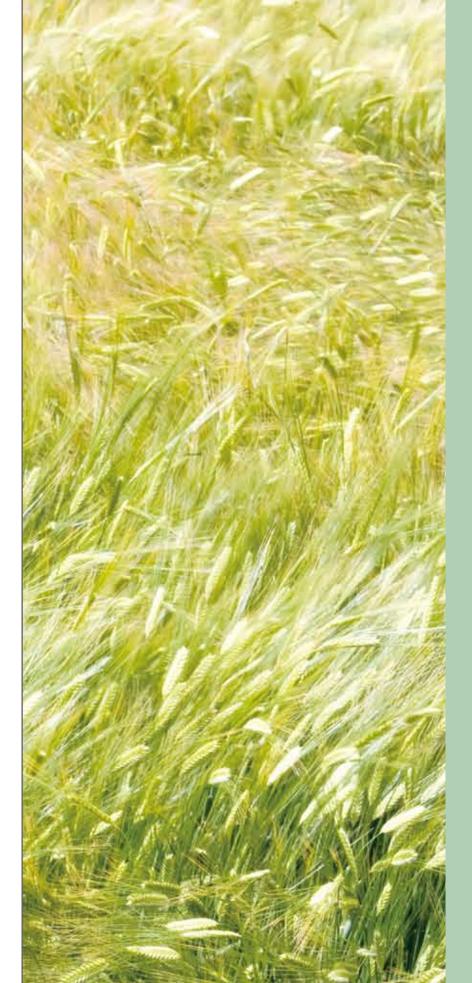


Beyond Here, Beyond Now

POSCO actively faces challenges with an ambition to become a leader in the steel industry by establishing a global steel network and playing a leading role in the future, excelling current technologies and the way of work.

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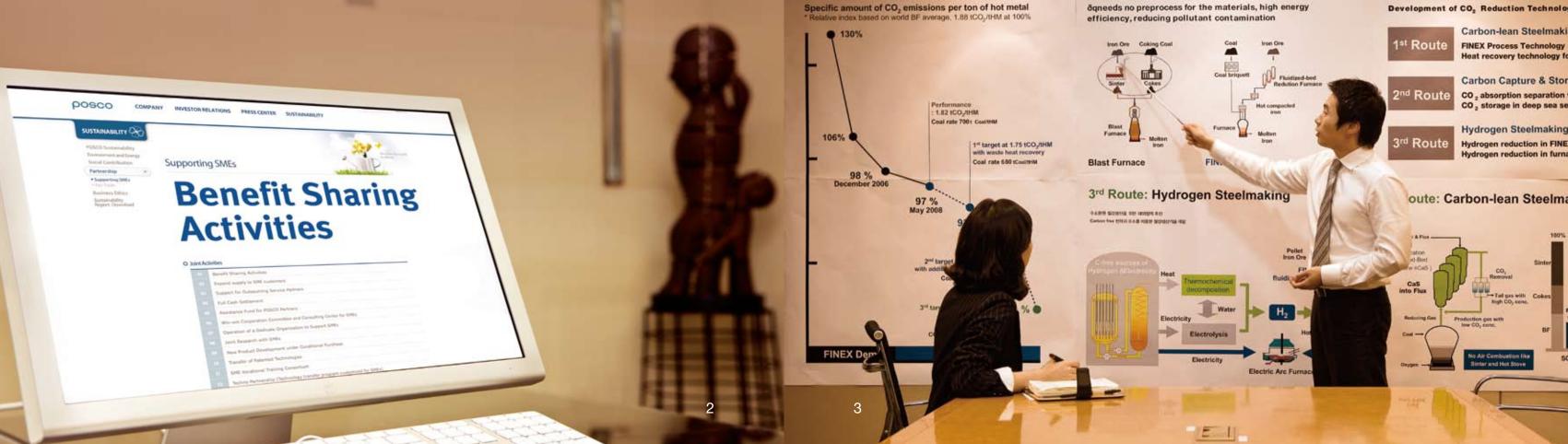
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Our Philosophy

We strive to take the lead in shaping he future of the steel industry through communication and cooperation with our stakeholders, endless challenges and nnovation to maximize customer value.

















We dreamed and achieved the impossible dreams,
By going beyond our limits,
Generating something from nothing.

POSCO has led the Korean steel industry for more than four decades, generating something from nothing with challenge spirit and power of execution. Yet, we have never stopped and never will. We have strengthened our growth potential with world-leading technological expertise and creativity, getting ready to become a leading steelmaker in the world. We will make the best use of our driving forces — challenge spirit and powerful execution — and take a leap to become a globally renowned company that is trusted by the society and customers.

At the same time, we will take the lead in creating changes in the global market based on our "open management" that listens to the opinions of various stakeholders and expands communication and collaboration; "creative management" that creates customer value with a keen interest in our customers, technologies and markets; and "eco-friendly management" that we cherish as a part of our corporate ethics.

Message from the CEO



We will develop into a more reliable, accountable and stronger company, which cherishes its valuable assets from the past and turns them into even greater achievements, with management philosophies and strategies in line with the global trends.

In 1968, with no capital, technology, experience or resources, POSCO successfully built an integrated steelworks with our unrelenting commitment to contribute to national development by producing quality steel products. Since then, for more than four decades, we have driven national economic development and grown into a world-leading steelmaker with a 33 millionton crude steel production capacity per annum. I would like to extend my sincere gratitude to all our customers, shareholders and community members, who spared no interest and support towards POSCO's development into a global leader in a short time.

The global economy is experiencing a severe recession triggered by the U.S. financial crisis that quickly spread to the real economy. The Korean economy is no exception. Entering a vicious cycle of weakening exports, reduced domestic demand and the plunging value of Korean won, the current domestic economic environment is by far tougher than that of so called IMF era 10 years ago. To transform this crisis into an opportunity, POSCO is swiftly coping with the challenges with a broader view and mindset.

"Open management" that listens to stakeholders, "creative management" that develops proprietary technologies which generate customer value and "eco-friendly management" that secures future growth engines through green development with top priority on the environment are the three major management visions for POSCO to become a true global leader. To begin with, we plan to lay the foundation for local crude

steel production capacity of around 40 million tons per year by actively investing in capacity expansion and manufacturing high value-added products. In order to pave the way for continuous growth, we have steadily invested in raw materials development projects by acquiring stakes in overseas mines for stable raw material supply and established networks for local production and distribution in regions with high growth potential, including China, Southeast Asia and the Americas. At the same time, we will continue to strengthen the foundation for future growth by fostering existing energy and E&C business and exploring new growth engines.

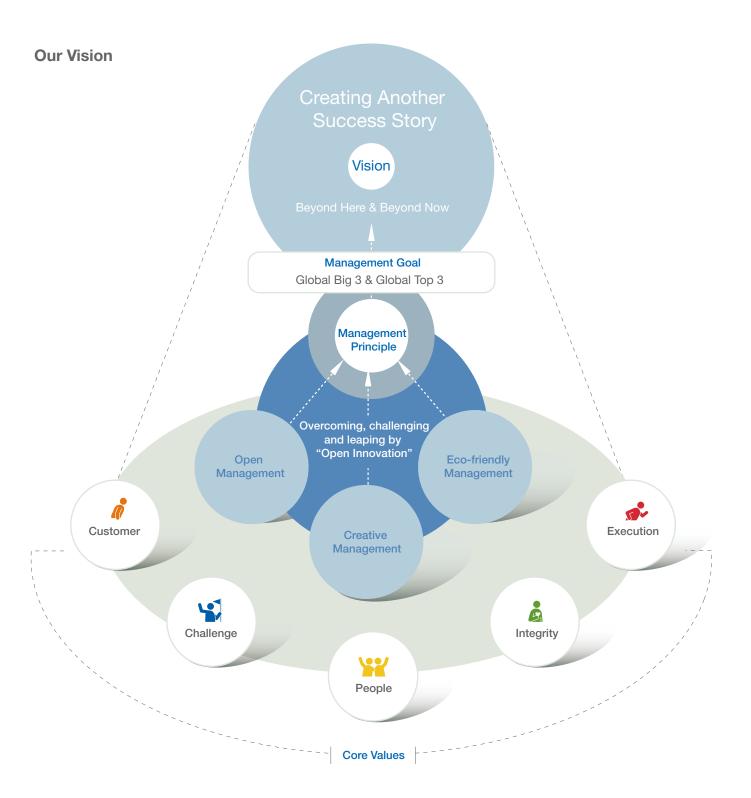
In the past, POSCO created something from nothing. Today, by creating more than something, we aspire to become a sustainable global company. The outstanding competitiveness and passion that actualized POSCO's success story at Yeongil and Gwangyang Bays will take us to every corner of the globe and open a door to another success. We welcome your unsparing support for our ambitious quest to make a better world.

Thank you.

June 2009

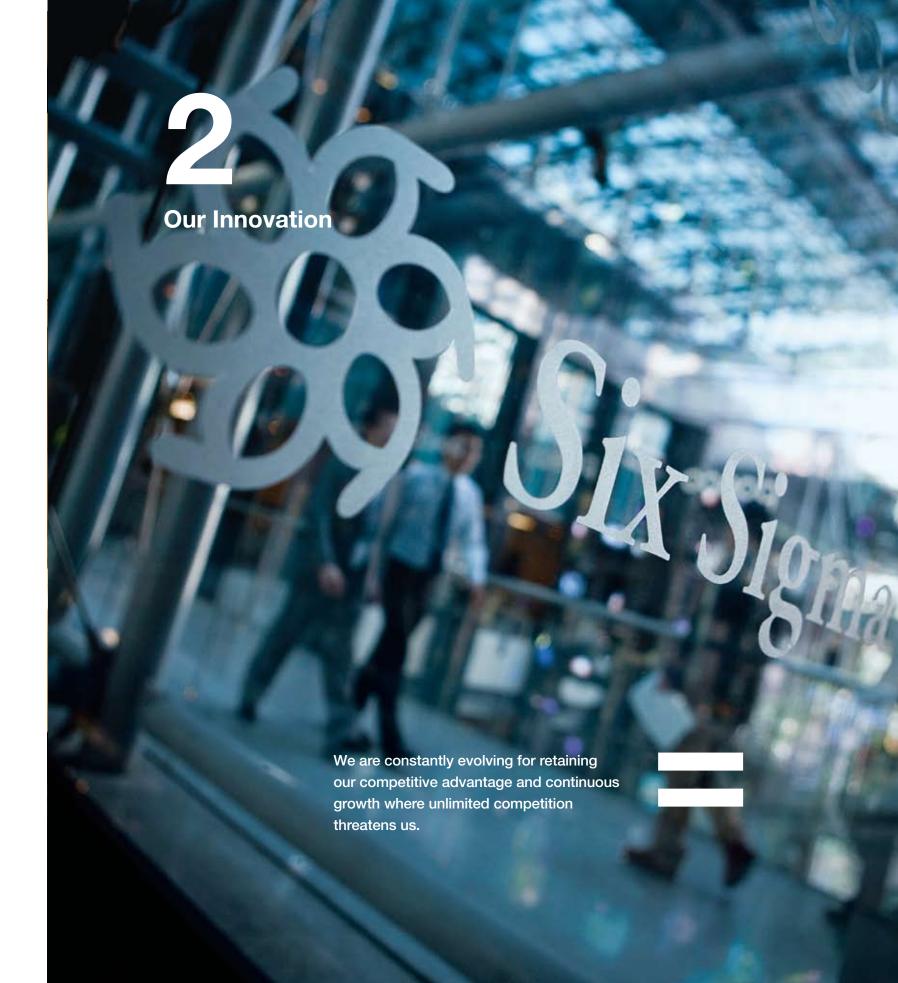
Joon-Yang Chung, CEO

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We create a new success story based on the steel industry.

POSCO took the leading role in industrialization and economic growth of Korea by building the nation's first steelworks on the sands and to laid the foundation for our growth into a global steel maker by building another state-of-the-art steelworks on reclaimed land. Today, based on the core competency we acquired during the last four decades in this industry, we are aspiring to write another success story of becoming a truly global leader by developing a second core business, exploring new growth engines and generating 100 trillion won in consolidated revenue by 2018.







Transparent Governance

The Board of Directors forms the center of our governance structure, which ensures the separation of ownership from management. Separation of CEO and board chairmanship, in particular, has reinforced independence of the board. We are committed to protecting shareholders' interests using various systems such as a concentrated vote system and paper voting. In addition, outside director nomination advisory increases objectivity and transparency in naming the outside directors. The insider-trading committee has been established to enhance transparency in transactions. Today, POSCO's highly developed corporate governance is acknowledged as an exemplary case at home and abroad.

The Global POSCO Way for New Market and New Success

In 2008, in commemoration of the 40th anniversary, we declared our vision of "Creating Another Success Story" that embodies our resolution not to be complacent with the success the founders enjoyed, but instead to ceaselessly challenge new goals and overcome any hardships we may come across. This is our commitment to succeeding and developing POSCO's founding vision to advance to the global arena and an expression of our confidence in writing a new success story as an innovative leader in the global steel industry.

Board of Directors

The Board of Directors consists of nine independent and six permanent directors. through its six sub-committees; participates in establishing core management strategies; monitors management performance; as well as deliberating and voting on appointing, evaluating, developing, and rewarding executives. An independent committee exclusive to outside directors, in particular, guarantees its members opportunities for an active exchange of independent opinions on board agenda.



process

=effectiveness

Our Innovation

QSS

Quick Six Sigma

Formulated to eliminate wastes and inefficiencies in everyday operations and apply the improvement to daily activities, this unique innovation initiative was introduced in 2006 and is now spreading rapidly throughout the company. The scope of the initiative has expanded to innovations in the working environment, facilities and facility performance, while the results are being standardized to be applied to other areas.



Knowledge Management System

The knowledge acquired from our daily operations and study club activities is saved in the system to be shared by everyone in POSCO. We have used the KMS to consolidate the 36 knowledge and information management systems scattered throughout the organization under a single, integrated knowledge map. Complex knowledge management processes have been streamlined into three categories, and appointed knowledge experts have formed expert communities where they refine and evaluate the system content.



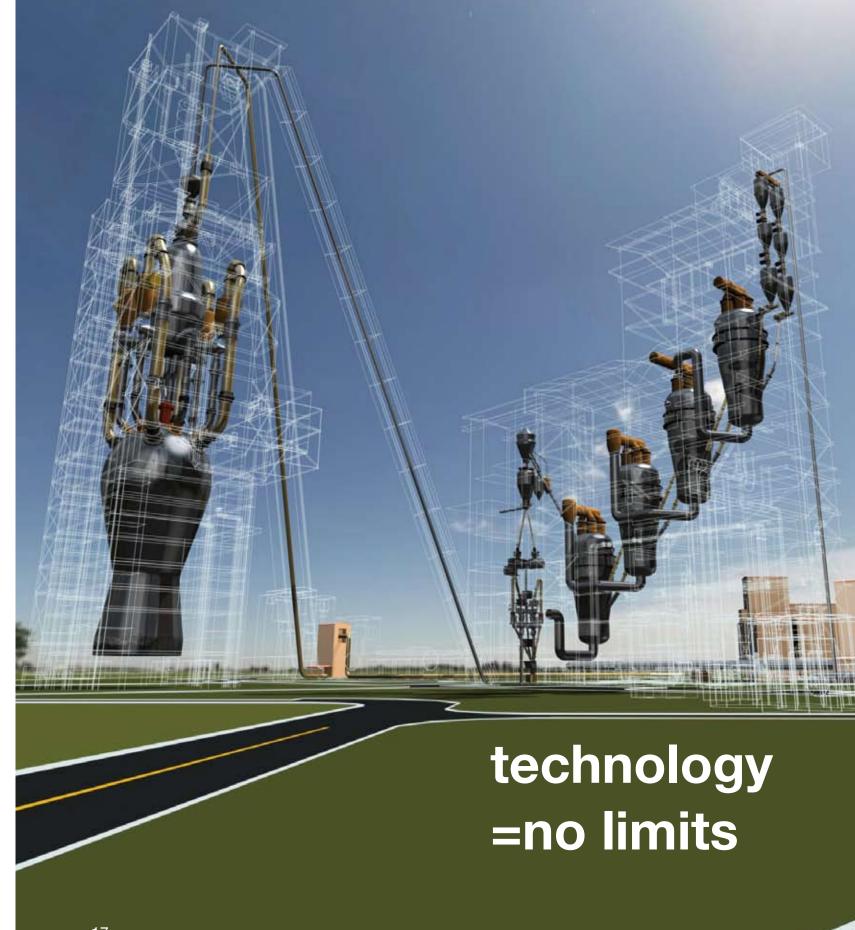
Change That Improves and Impresses

Innovation initiatives at POSCO organically improve the ways of work for both individuals and the organization. For instance, the QSS eliminates wastes and unlocks hidden value in everyday operations based on Process Innovation (PI) and six sigma activities. The "D+" initiative formulates tasks that are linked to core enterprise strategies. On top of that, employees and executives are encouraged to perform Visual Planning to promote the execution of initiatives and make the work more rewarding and enjoyable.



Global Knowledge Management led by Study Clubs

POSCO's knowledge management, which enhances the competence of our employees and executives, has two main pillars: 980 study clubs and the KMS where an average of over 7,980 people approach daily to search for and post on work-related knowledge and information. My Machine and Best Plant, the two major innovation initiatives, in particular, are examined in study clubs, where waste reduction knowhow and quality information are shared to boost exchanges among employees and departments, thereby contributing to work efficiency and performance improvement.





Finex

Our Finex ironmaking process differs from the traditional blast furnace process used over the past three centuries as it directly produces "hot metal," or molten iron, from iron ore fines and coal. In addition to substantially reducing up-front capital investment and raw materials costs, this revolutionary process significantly reduces pollutant emissions. POSCO successfully completed the construction of the first Finex plant at the Pohang Works in September 2007 and the plant's production volume reaches 1.5 million tons per year.

Strip Casting

This process can produce hot-rolled flat products ranging between 2mm and 4mm in thickness, eliminating the need to make intermediate products, the slabs. This contributes to significant reductions in capital expenditure, manufacturing costs, energy consumption, emissions and production lead time. In June 2006, we commissioned a demo plant at the Pohang Works and completed a successful pilot production. The plant started the mass production in 2008.

Continuous Hot Rolling

This technology is to produce the intermediate products in making hotrolled steel, or slabs, in bar forms and rolls them continuously using POSCO's proprietary solid-state joining techniques. Dramatically reduced production lead time can enhance the quality and productivity, while thinner but harder plates can be produced with cost-effectiveness.

Poscote

Poscote is the technology which coats the surface of plates with high-performing resin and applies high speed drying process to produce plates with versatile use with higher durability. POSCO established a cutting-edge development facility in order to continue developing next-generation eco-friendly surface processing technologies with low cost and higher quality.





Paradip, India

In order to advance into Indian market, POSCO is striving to secure a foothold for stable raw material supply and gaining an upper hand in the market with high growth potential.



Phu My, Vietnam

In Vietnam, POSCO built a cold-rolling steel mill and is expanding local processing centers POSCO established an organic network that to tap high-grade steel markets in Southeast connects production plants and processing Asia. Together with our production bases in China and India, the Vietnamese steelworks will generate synergy and strengthen our dominant position in the international market.



Zhangjiagang, China

In China, the biggest steel market in the world, centers. We are proactively responding to the market's demands through crisis management and securing sales networks.



Pohang & Gwangyang, Korea

Pohang and Gwangyang, the hub of our global We recognized the importance of economic network, will continue to remain in the center of and stable raw material supply early on and the global steel industry and distribute new values that our next generation eco-friendly business will deliver.



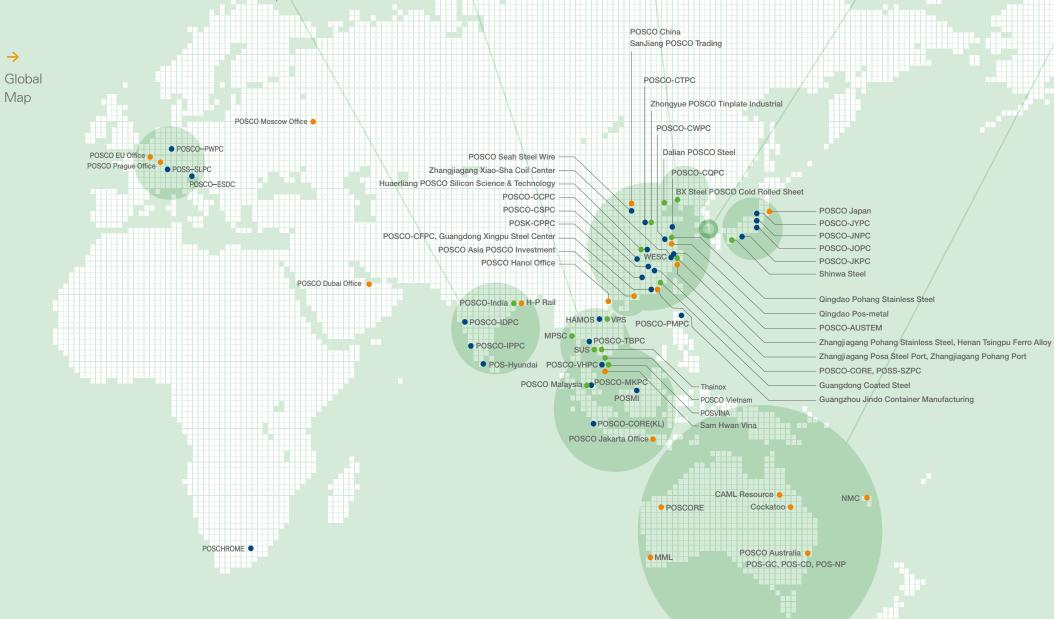
Pilbara, Australia

have broadened our supply base by directly participating in world's major mine development projects and acquiring stakes in existing mines in Oceania, North and South America.



Altamira, Mexico

POSCO commissioned a processing center in Mexico to supply automotive steel products to meet diverse customer needs in North and Central America, the biggest automobile markets in the world. The processing center systematically integrated local production, processing, and sales as well as extending POSCO's distribution base of strategic products.

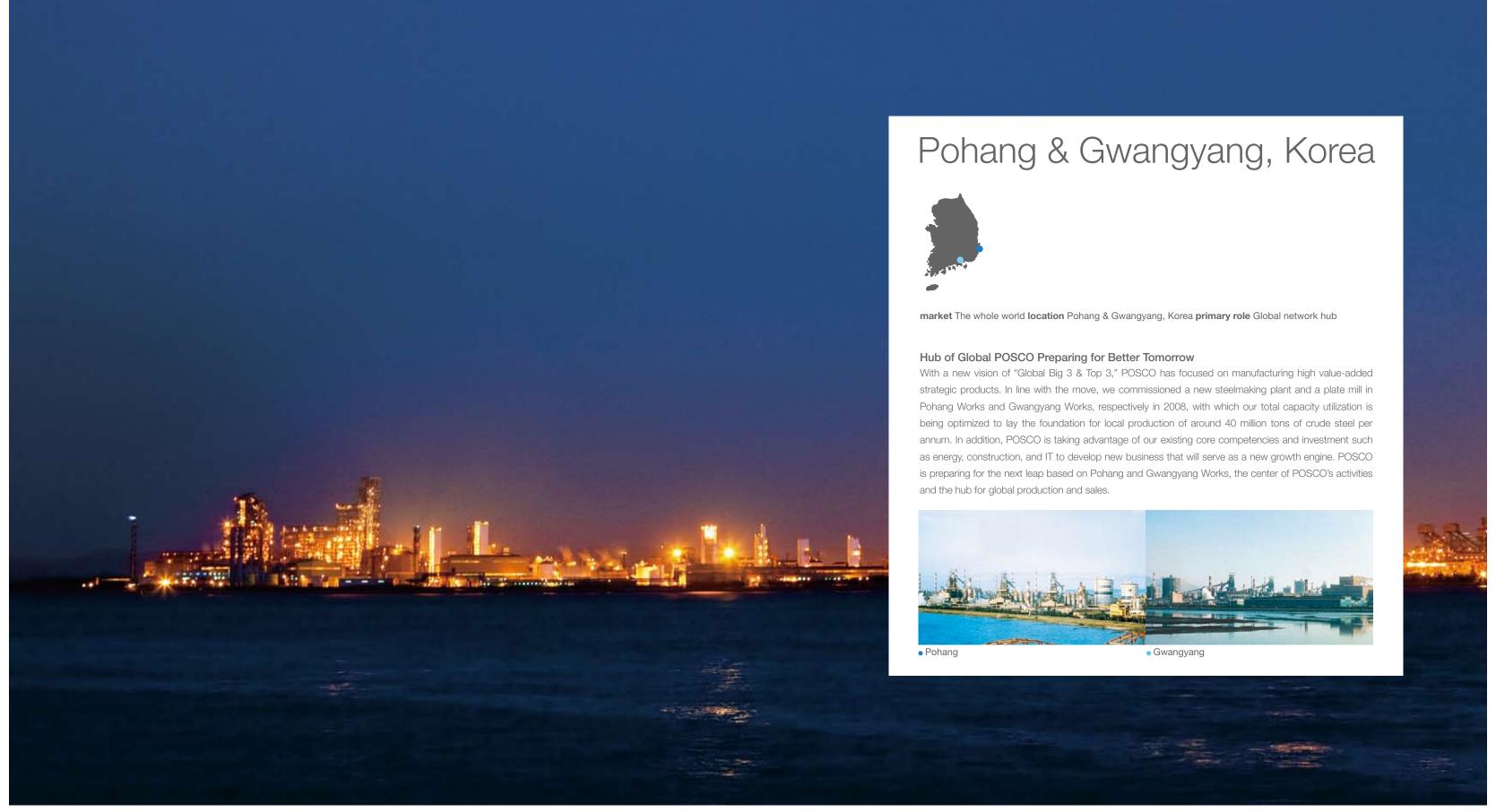




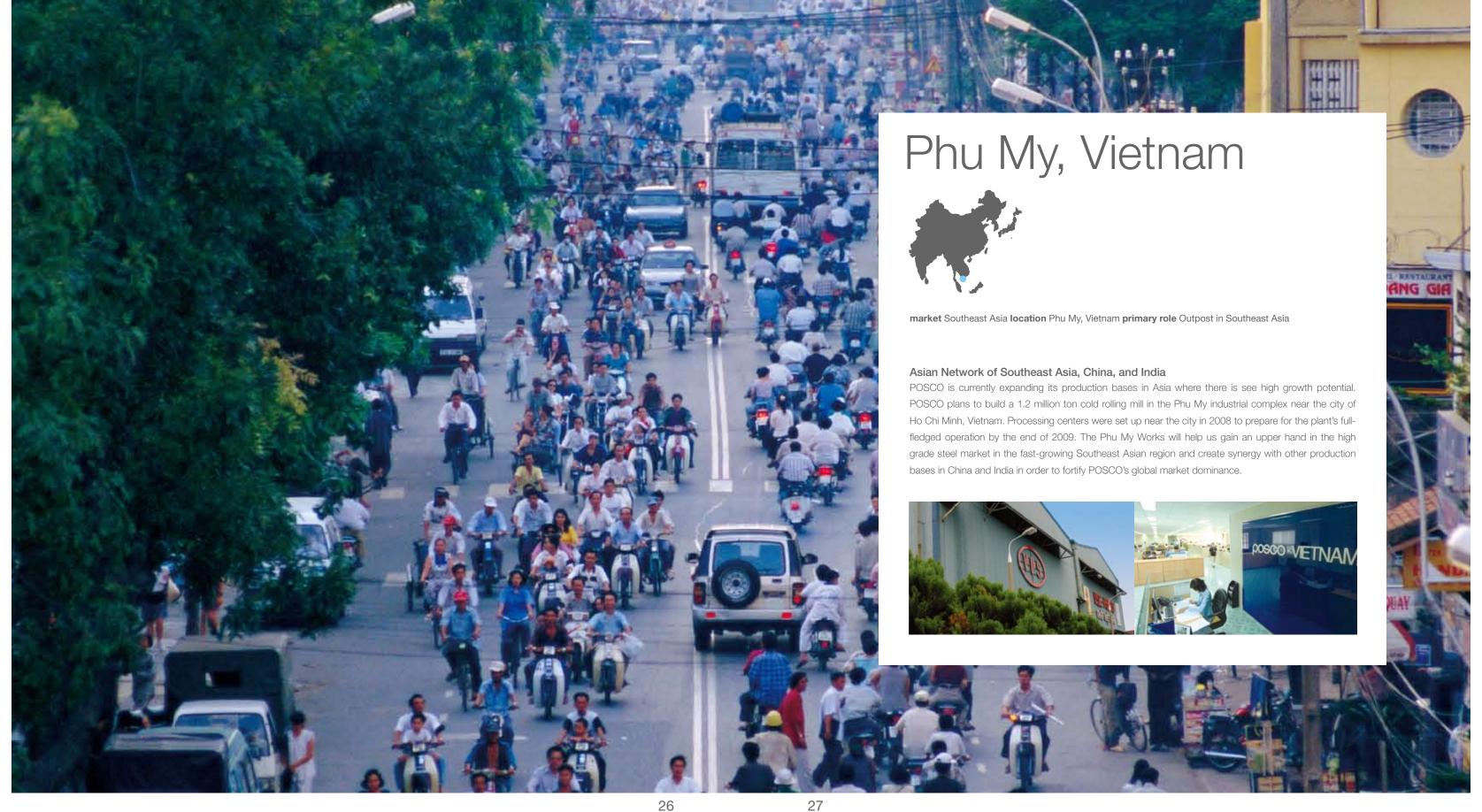
- Overseas Production Base
- Global Marketing Base
- Overseas Support Base

KOBRASCO •

POSCO Rio de Janeiro Office















eco friendliness

Developing Eco-Friendly Process Technologies and Products

Recognized as the role model of eco-friendly steelmaker, POSCO set out to build the world's most environment-friendly steelworks from the very beginning. Roughly 12% of the capital investment, or 214.7 billion Korean won, was spent on environmental protection in 2008 alone. We also practice eco-friendly management in every stage of manufacturing, from production to technological development by commercializing the eco-friendly Finex process, producing a total of 202 eco-friendly products such as steel can, steel house, Cr-Free, introducing green purchase system, evaluating the entire processes and implementing eco-accounting systems.

Creating A Green World with Local Communities

POSCO minimized dioxin and air pollutant emissions with the help of cutting-edge technology and the world's best environment systems including 24/7 monitoring centers and state-ofthe-art emission control facilities. POSCO is recognized for having the cleanest steelworks, reusing 98% of energy and waste water, recycling 98.8% of byproducts such as slag and forming green belt area for 22% of Pohang and Gwangyang plants. In addition, we put continuous efforts in raising the level of mutual understanding with local communities and protecting the environment in and outside the steelworks. We check emission density and air pollution levels to be posted on the display boards for local residents. We also make sure the figures are applied to our company's management and transfer green technologies to contractors and small-andmedium-sized enterprises (SME). POSCO recently signed "eco-improvement agreements" with environmental organizations and non-governmental organizations (NGO).







- 1. Steelworks Landscaping Project
- 2. No-smoking Campaign
- 3. Waste Water Control System





- 1. "Bicycle Riding Everyday" Club
- 2. Fuel Cell Facility for Power Generation

Voluntary Movement towards Low Carbon Green Development

POSCO has developed quickly to the changes in the market since the Kyoto Protocol took effect in 2005. Recognizing that climate change is a new opportunity for sustainable growth, we voluntarily carried out seven greenhouse gas emission reduction programs in 2008 to cut over 677,000 tons of greenhouse gas in total, ranking no.1 in emission reductions among domestic enterprises. In addition, POSCO is investing in CO2 reduction technology development and alternative energy projects. POSCO also earned greenhouse gas emission credits by participating in the Clean Development Mechanism (CDM) and overseas afforestation projects.



transparency

Honesty and Integrity make a Strong Company.

POSCO has a tradition of respecting the basic values and principles in doing business. Our history of ethical management helped us win trust and respect from various stakeholders. We declared our code of conduct in 2003, set up an ethics consulting room and cyber ombudsman through our Website, and established the first gift return center in Korea. The Committee on Social Contribution deliberates on diverse issues regarding corporate ethics, helping ethical management take firm roots as a part of our corporate culture. In addition, we offer rewards for violations report, reflect ethics on individual performance evaluation, and run departmentspecific programs to encourage our employees and executives integrate ethical practices and way of thinking in their daily operations. Based on our transparent disclosure of management performance, employees can participate in management and share the company's success through labor-management councils and stock ownership program (ESOP), which promotes joint development of the company and individuals.







- 1. Orientation on Code of Ethics
- 2. Education on Corporate Ethics

partnership



- 1. Inclusive Collaboration Workshop with Large Enterprise CEOs
- 2. Inclusive Cooperation via Benefit Sharing Initiative Incentive Payment
- 3. Launching Ceremony of SME Collaboration Fund

SMEs' Competitiveness is POSCO's Competitiveness.

win-win

POSCO seeks joint development with small and mediumsized enterprises (SMEs) through diverse win-win collaboration programs. For example, POSCO set up the largest domestic fund for SMEs to help our partners cope with financial difficulties. They can also turn to the Network Loan, under which they receive bank loans at low interest rates based on their transaction history with POSCO. POSCO executes innovation initiatives and shares financial outcomes with our suppliers through the Benefit Sharing program, which leads to reduced incidental expenses, improved quality, and long-term cost savings. To support new technology development by SMEs that have gone through difficulties due to current economic recession, POSCO formed a technology advisory group of 596 experts with doctorate degrees to offer the companies technological consulting, thereby assisting reinforcement of their competitiveness. Companies that develop specific products for POSCO also have access to financial support. Once the development is completed, POSCO guarantees the purchase for a specific period of time.



social contribution



Educating Tomorrow's Talents

In 1995, POSCO Educational Foundation was established. It operates 12 private kindergartens, elementary, middle and high schools in Pohang and Gwangyang, which provide a high-quality, holistic educational environment that focuses on individual talents as well as academic excellence. We also contribute to upbringing experts through Pohang University of Science and Technology (POSTECH), Korea's first researchoriented university established in 1986, and the Graduate Institute of Ferrous Technology (GIFT), world's only ferrous technology graduate school founded in 2006. The POSCO TJ Park Foundation runs various programs through its POSCO Asia Fellowship which helps students from other Asian countries study in Korea, finances social and humanities research activities in the region and supports the quarterly publication of "ASIA," a literary magazine about the region and the first of its kind in Korea. The foundation also sponsors local programs such as the POSCO Cheong-Am Prize and the POSCO New Star Scholarship.





- 1. POSCO Cheong-Am Prize Award Ceremony
- 2. Educational Program for Tomorrow's Talents







- 1. Community Service at the Poeun Library
- 2. "Saturdays of Sharing" Activity
- 3. The Pohang International Fireworks Festival

Sharing Time and Hearts through Community Service

Community service is the best example of social contribution programs run by POSCO. In 2008, 92% of POSCO employees and executives invested 24 hours on average, or over 570,000 hours in total, to visit our neighbors in need and help them out. Our POSCO Volunteers organization, in particular, has designated the third Saturday of each month as "Saturdays of Sharing" and regularly visits welfare institutions in Pohang and Gwangyang to lend helping hands.

Enriching Life through Culture & Art

POSCO is an active sponsor of Mecenat activities that provide diverse cultural opportunities to local communities. Some of our major activities include regular concerts at POSCO Center, symphony festivals on university campus, various cultural events at our performing arts halls in Pohang and Gwangyang, art exhibitions at POSCO galleries and sponsorship of large-scale local events such as the Pohang International Fireworks Festival and the Gwangyang Bay Korean Classical Music Festival.

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Contributing to Society with NGO-related Activities

We serve the community through our own social responsibility programs and also reach out to the world by participating in various NGO programs. Our university student volunteers joined the Habitat Korea in the "Habitat for Humanity" campaign in India and Thailand. POSCO supported 'Korea Food for the Hungry International' assembling "Hope Sharing First Aid Kits," and participated in the activities of emergency aid organizations by helping deliver aid supplies to affected areas. Our community service transcends boundaries and reaches throughout the world, wherever we have presence. We provide educational equipment to Chinese elementary schools under sister school ties, sponsor children's cleft lip and palate surgery, elementary school construction in Vietnam and establish computer centers to develop IT human resources in Bangladesh.









- POSCO's University Student Volunteers in "Habitat for Humanity" campaign in India and Thailand
- 2. "Hope Sharing First Aid Kit" assembly
- 3. POSCO Volunteers at Taean Beach Cleaning Oil Spill

Our Company

posco overview



Pohang Works

Our integrated steelworks in Pohang, the first of its kind in Korea, was not built on technology and experience but on our firm resolution to serve the nation with steel. Starting with the Pohang Phase 1 in 1973, POSCO's ambitious four-phase project by the beach of Yeongil Bay was completed in February 1981.

In addition to the basic carbon steel and STS production process, we established world's first commercialized Finex ironmaking plant in May 2007, enhancing our competitive edge.

Major Products:

Hot-rolled steel, plate, cold-rolled steel, wire rod, electrical steel, STS, API steel, etc.

Crude Steel Production:

14,936,000 tons (as of late 2008)

Manufacturing Focus:

Flexible short-run.

Plant Size:

Approximately 8,925,660 m² No. of Employees: 6,251 (as of late 2008)

Gwangyang Works

Designed to be a 21st-century cutting-edge steelworks, our Gwangyang Works boasts state-of-the-art process automation, an all-weather pier and 24/7 environment monitoring facilities. The works operates carbon steel and mini mill processes for strategic, high value-added products such as automotive steel, high-strength structural steel and high-grade API steel. Our goal is to position the Gwangyang Works as No.1 automotive steel-specialized steelworks in the world.

Major Products:

Hot-rolled steel, cold-rolled steel, automotive steel, API steel plate, etc.

Crude Steel Production:

18,199,000 tons (as of late 2008)

Manufacturing Focus:

Dedicated long-run

Plant Size:

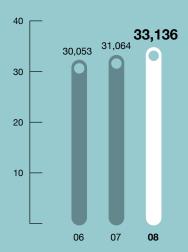
Approximately 17,586,856 m²
No. of Employees: 5,966 (as of late 2008)

Facts & Figures

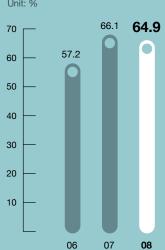
Strategic expansion of production capacity and aggressive marketing initiatives are the two driving forces behind our growth, which is the strongest in the global steel industry. In 2008, we produced 33,136,000 tons of crude steel and sold 31,166,000 tons of products, posting 30,642 billion won in revenue.

Crude Steel Production

Unit: in thousands of tons

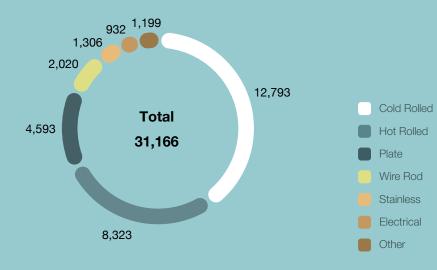


Sales Ratio for **Eight Strategic Product Categories**



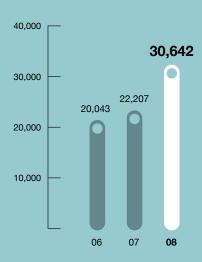


Unit: in thousands of tons, as of December 31, 2008



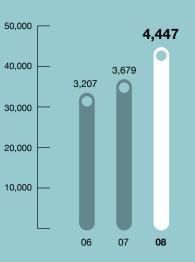
Sales

Unit: in KRW billions

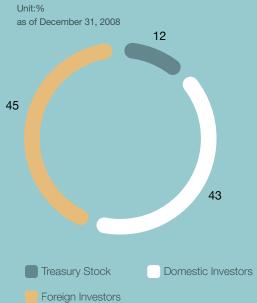


Net Income

Unit: in KRW billions

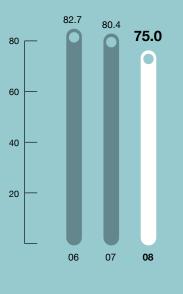


Shareholder Composition



Shareholders' Equity Ratio

Unit:%



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The Carbon Steelmaking Process

01 Iron-making

First, iron ore is processed into a uniform size and coking coal is baked to produce "coke." The ore and coke are then loaded into the blast furnace. Superheated 1,200°C air is blown into the furnace, facilitating combustion and a chemical reaction that reduces the ore into "molten iron" or "hot metal."

02 Steel-making

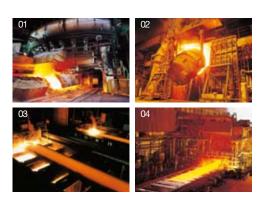
Hot metal has high carbon content and impurities such as phosphorus and sulfur, which make it fragile and difficult to work with. The hot metal is poured into a basic oxygen furnace and blown with pure oxygen for 30 to 40 minutes to oxidize the impurities.

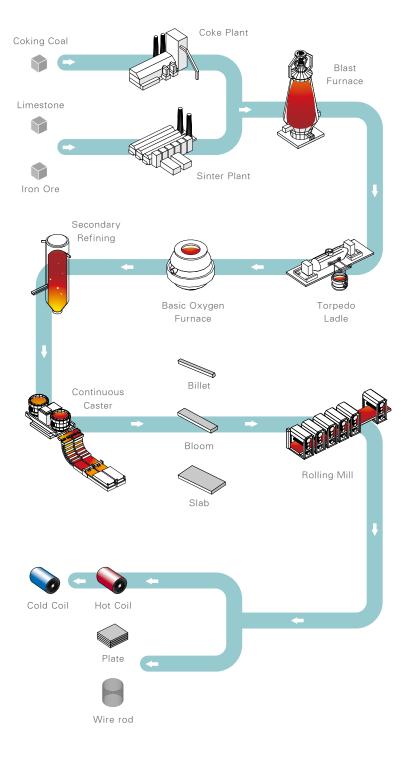
03 Continuous Casting

After refining, the molten steel is put into molds and drawn through a continuous caster to form slabs, blooms or billets.

04 Rolling

Semi-finished products are fed through a series of moving rollers that apply continuous pressure to form plate or wire rod products with a specific length, width and thickness. Hot-rolling mills heat the steel to $1.100^{\circ}\text{C} \sim 1.300^{\circ}\text{C}$ before rolling, while cold-rolling mills work at normal temperature.

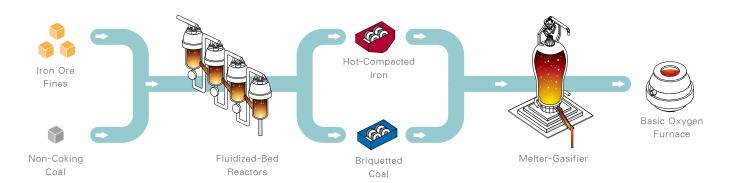




Finex Iron-making Process



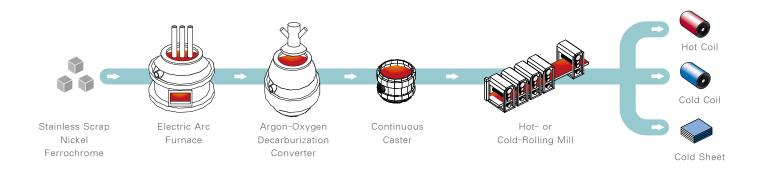
This revolutionary, eco-friendly ironmaking process allows the direct use of iron ore fines and non-coking coal. The iron fines are reduced as they flow through a descending series of fluidized-bed reactors. The hot-compacted iron and briquetted coal are then loaded into a melter-gasifier, where the heat from coal combustion melts the iron.



Stainless Steel-making Process



Stainless scrap, nickel, and ferrochrome are melted in an electric arc furnace. The crude stainless steel is transferred to an argonoxygen decarburization converter for refining, then drawn through a continuous caster to form slabs, blooms, or billets. These semifinished products can be further processed into hot and cold-rolled coil as well as a variety of plate and wire rod products.



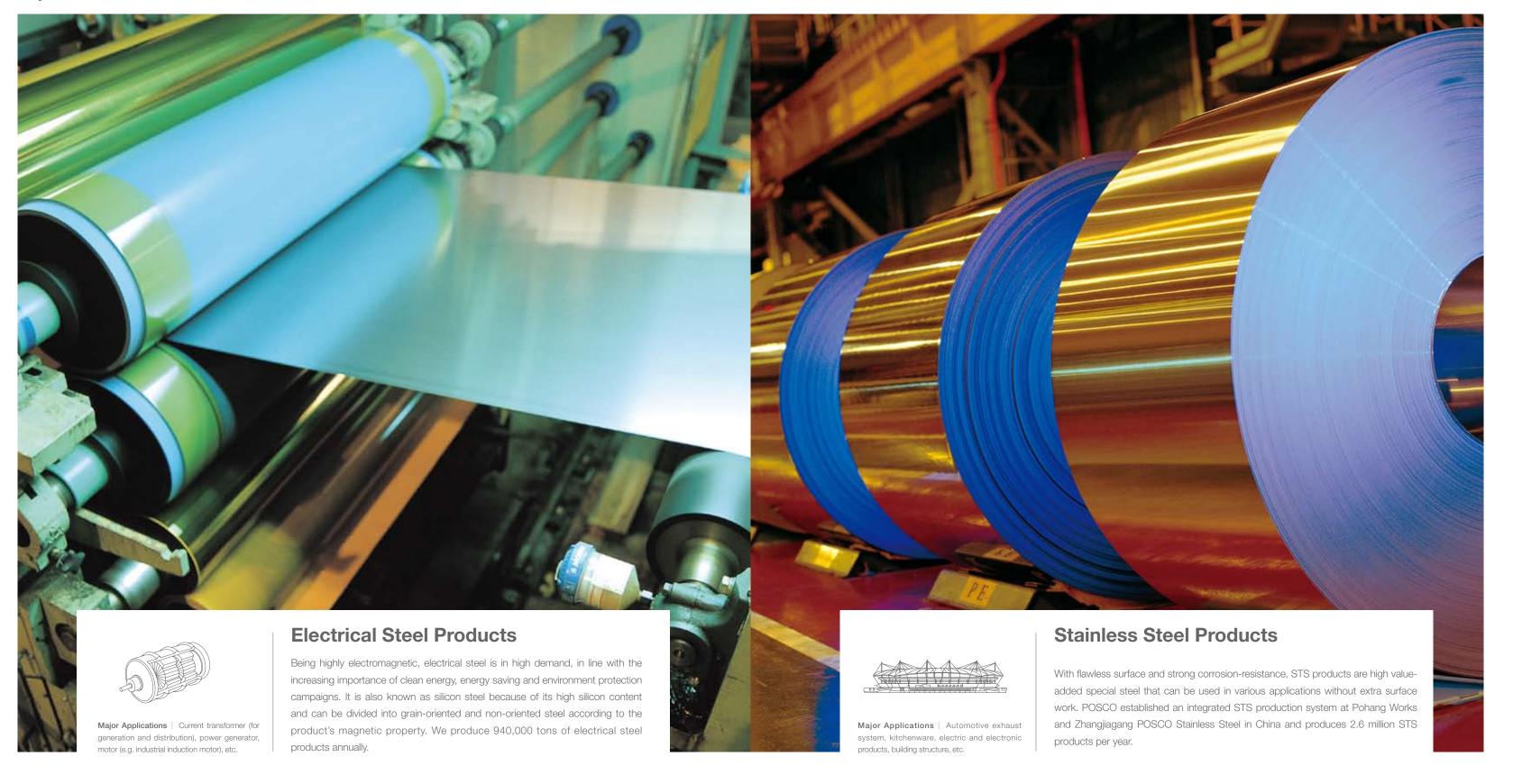
Major Products



Major Products



Major Products



Global Network 1 3 1 3 4 6 9 12 17 19 20 Domestic Locations International Offices Domestic Affiliates International Affiliates **Domestic Locations** International Offices Domestic Affiliates International Affiliates 1 Rio de Janeiro Office 7 Moscow Office 1 POSREC 8 POSDATA 1 POSCO Terminal 6 POSCO(Guangdong) 11 POSCO Mexico S.A. 17 POSCO Canada Ltd. 22 POSCO-CFPC 27 POSCO-VHPC Headquarters 1 POSCO China Tel 82-54-220-0114 Tel 55-21-3431-3496 Tel 7-495- 662-3255 Tel 82-54-290-0114 Tel 82-31-779-2114 Tel 82-61-793-7411 Holding Corp. Coated Steel Co., Ltd. de C.V. Tel 1-604-688-9174 Tel 86-757-2381-3998 Tel 84-613-569-350 Fax 82-54-220-6000 Fax 55-21-3431-3497 Fax 7-495- 662-3255 Fax 82-54-292-3417 Fax 82-31-779-2300 Fax 82-61-790-6386 Tel 86-10-5166-6677 Tel 86-757-2660-3002 Tel 52-833-260-7700 Fax 1-604-669-5805 Fax 86-757-2381-3938 Fax 84-613-569-356 Fax 86-10-8440-0323 Fax 86-757-2665-7760 Fax 52-833-260-7749 2 POSCO Center 2 Mexico Office 8 Hanoi Office 2 POS-A.C. 9 POSMEC 15 POSCO Power 18 KOBRASCO 23 POSCO Investment 28 POSCO-ESDC 2 POSCO India Pvt. Ltd. Tel 82-2-3457-0114 Tel 5255-5525-0845 Tel 84-4-3771-3208 Tel 82-2-2018-7700 Tel 82-54-279-7114 Tel 82-2-3469-5909 7 POSCO Vietnam 12 POSCO-CSPC Tel 55-27-3333-5788 Co., Ltd. Tel 386-56-634-161 Fax 82-2-3457-6000 Fax 5255-5525-0815 Fax 84-4-3771-3213 Fax 82-2-2018-7799 Fax 82-54-279-7999 Fax 82-2-3469-5999 Tel 91-674-230-3690 Co., Ltd. Tel 86-512-5760-5953 Fax 55-27-3333-5159 Fax 386-56-634-169 Tel 852-2802-7183 Fax 91-674-230-0058 Tel 84-64-923-014 Fax 86-512-5760-5950 Fax 852-2845-7737 3 POSCON 10 POSRI 19 POSCO Japan 3 Pohang Works 3 Dubai Office 16 POSMATE Fax 84-64-923-000 29 POSCO-CWPC Tel 82-54-220-0114 Tel 9714-221-8280 Tel 82-54-280-1114 Tel 82-2-3457-8000 Tel 82-2-528-2960 3 Zhangjiagang Pohang 13 POSCO-TBPC Co., Ltd. 24 POSCO-PWPC Tel 86-553-593-6603 Fax 82-54-220-6000 Fax 9714-221-8178 Fax 82-54-278-5774 Fax 82-2-564-8880 Fax 82-2-567-5461 8 POSVINA Co., Ltd. Tel 66-2-256-6135 Tel 81-3-3546-0924 Tel 48-71-774-7501 Fax 86-553-593-6577 Stainless Steel Co., Ltd. Fax 66-2-256-6138 Fax 81-3-3546-1215 Fax 48-71-774-7575 Tel 86-512-5856-9211 Tel 84-8-731-3037 4 Jakarta Office 4 POSCO E&C 11 POSCO 4 Gwangyang Works **17** SAMJUNG P&A Fax 86-512-5855-3680 Fax 84-8-731-3619 30 POSCO-CTPC Tel 82-61-790-0114 Tel 62-21-3000-3809 Tel 82-54-223-6114 Specialty Steel Tel 82-54-280-8114 14 POSCO-IPPC 20 POSCO America 25 POSCO Mexico Human Tel 86-22-6620-6803 Fax 82-61-790-6000 Fax 82-54-223-6049 Tel 82-55-269-6114 Fax 82-54-280-8301 Tech S.A. de C.V. Fax 86-22-2532-3015 Fax 62-21-3000-3811 4 Qingdao Pohang 9 VSC POSCO Steel Tel 91-2114-308-100 Corporation Fax 82-55-269-6901 Stainless Steel Co., Ltd. Corporation Fax 91-2114-308-146 Tel 1 -201-585-3065 Tel 52-833-260-7700 5 EU Office 5 POSTEEL 18 SNNC Tel 86-532-8683-7020 Tel 84-31-385-0067 Fax 1-201-585-6001 Fax 52-833-260-7749 31 POSCO-MKPC 12 POSTECH Tel 49-211-435-3051 Tel 82-2-3469-5000 Tel 82-61-797-9114 Fax 86-532-8683-7011 Fax 84-31-385-0123 15 POSCO-IDPC Tel 60-3-6092-5200 Fax 49-211-435-3030 Fax 82-2-3469-6700 Venture Capital Corp. Fax 82-61-797-9250 Tel 91-112-467-3686 21 POSCO Asia 26 POSCO-CCPC Fax 60-3-6092-0382 Tel 82-54-279-8484 5 Dalian POSCO Myanmar POSCO Fax 91-112-467-3688 Company Ltd. Tel 86-23-8903-6558 6 Prague Office 6 POSCO C&C Fax 82-54-279-8489 19 POSWITH Steel Co., Ltd. Steel Co., Ltd. Tel 852-2827-8787 Fax 86-23-8903-6556 32 POSCO Malaysia Sdn.Bhd. Tel 420-246-088-360 Tel 82-54-280-6114 Tel 82-54-220-0369 Tel 86-411-8751-5001 Tel 95-1-635-367 16 POSCO Australia Pty. Ltd. Fax 852-2827-5005 Tel 60-3-3101-2422 Fax 420-246-088-361 Fax 82-54-285-9009 1B POS-M Fax 82-54-220-7699 Fax 86-411-8751-4685 Fax 95-1-635-418 Tel 61-2-9258-9807 Fax 60-3-3101-2433 Tel 82-61-798-3114 Fax 61-2-9241-2001

57

Fax 82-61-792-1072

20 PNR

Tel 82-54-220-0315 Fax 82-54-275-1944

7 Seungguang

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Fax 82-61-743-9007

History

1960s	April 1968	Founded as Pohang Iron and Steel Co., Ltd.
1970s	April 1970 June 1973 July 1973 May 1976 Dec. 1978	Broke ground for Pohang Phase 1 Tapped Pohang No. 1 Blast Furnace (7:30 a.m. June 9) Commissioned Pohang Phase 1 (production capacity of 1.03 mtpy) Commissioned Pohang Phase 2 (production capacity of 2.06 mtpy) Commissioned Pohang Phase 3 (production capacity of 5.5 mtpy)
1980s	Feb. 1981 Nov. 1981 May 1983 March 1985 April 1986 Dec. 1986 May 1987 June 1988 July 1988	Commissioned Pohang Phase 4-1 (production capacity of 8.5 mtpy) Announced site selection for Gwangyang Works Commissioned Pohang Phase 4-2 (production capacity of 9.1 mtpy) Broke ground for Gwangyang Phase 1 Established USS-POSCO Industries (UPI) Opened Pohang University of Science and Technology Commissioned Gwangyang Phase 1 (production capacity of 11.8 mtpy) Listed on the Korea Stock Exchange Commissioned Gwangyang Phase 2 (production capacity of 14.5 mtpy)
1990s	Dec. 1990 Oct. 1992 Oct. 1994 Dec. 1994 Sep. 1995 Oct. 1995 Nov. 1995 Oct. 1996 March 1997 August 1997 March 1999	Commissioned Gwangyang Phase 3 (production capacity of 17.5 mtpy) Commemorated the completion of a quarter-century construction with the commissioning of Gwangyang Phase 4 (production capacity of 20.8 mtpy) Listed on the New York Stock Exchange Commissioned the Pohang Light Source Synchrotron facility Opened POSCO Center in Seoul Listed on the London Stock Exchange Commissioned the new Pohang steelmaking plant Broke ground for Gwangyang No. 5 Blast Furnace and commissioned Gwangyang No. 1 Mini Appointed the first independent directors to board Commissioned Gwangyang No. 4 Cold-Rolling Mill Commissioned Gwangyang No. 5 Blast Furnace (production capacity of 28 mtpy)
2000s	Oct. 2000 July 2001 March 2002 June 2003 July 2003 Nov. 2003 Jan. 2004 August 2004 June 2005 Nov. 2005 June 2006 August 2006 Nov. 2006 May 2007 Sep. 2008	Completed privatization Commissioned POSPIA enterprise portal Changed name to POSCO Declared code of conduct Opened the POSCO History Museum Established POSCO China Holing Corporation Announced sustainability initiatives Broke ground for Finex plant Singed MOU to build an integrated steelworks in India Listed on the Tokyo Stock Exchange Commissioned Gwangyang No. 6 CGL (production capacity of 0.4 mtpy) Commissioned Gwangyang TWB plant (production capacity of 6.7 million blanks per year) Commissioned Zhangjiagang POSCO Stainless Steel integrated production system Commissioned finex plant Commissioned fuel cell plant



- · April 1968 Founded as Pohang Iron and Steel Co., Ltd.
- April 1970 Broke ground for Pohang Phase 1
- June 1973 Tapped Pohang No. 1 Blast Furnace
- Feb. 1981 Commissioned Pohang Phase 4-1
- Nov. 1981 Announced site selection for Gwangyang Works
- · May 1987 Commissioned Gwangyang Phase 1
- June 1988 Listed on the Korea Stock Exchange
- Oct. 1992 Commemorated the completion of a quarter-century construction with the commissioning of Gwangyang Phase 4
- Oct. 1994 Listed on the New York Stock Exchange



- Oct. 2000 Completed privatization
- July 2001 Commissioned the POSPIA enterprise portal
- June 2003 Declared code of conduct



- Nov. 2003 Established POSCO China Holing Corporation
- June 2005 Singed MOU to build an integrated steelworks in India
- June 2006 Commissioned dedicated automotive steel production facility



- Nov. 2006 Commissioned Zhangjiagang POSCO Stainless Steel integrated production system
- May 2007 Commissioned Finex plant
- Sep. 2008 Commissioned fuel cell plant

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POSCO Center

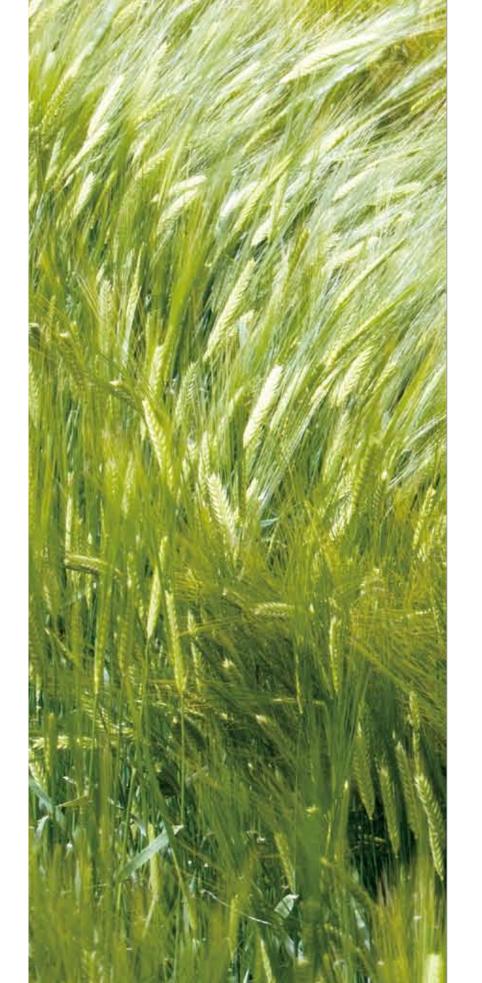
POSCO Center, 892, Daechi-4-dong Gangnam-gu, Seoul 135-777, Korea Tel: 82-2-3457-0114 Fax: 82-2-3457-6000

Pohang Works

5, Dongchon-dong, Nam-gu Pohang, Gyeongsangbuk-do 790-785, Korea Tel: 82-54-220-0114 Fax: 82-54-220-6000

Gwangyang Works

700, Geumho-dong, Gwangyang Jeollanam-do 545-010, Korea Tel: 82-61-790-0114 Fax: 82-61-790-6000



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